

# EPA Code of Ethics and Conduct

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August 2015

## EPA Code of Ethics and Conduct

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## 1. Introduction

The NSW Environment Protection Authority (EPA) was re-established in February 2012 as a statutory authority with an independent governing Board.

The NSW EPA is the state's primary environmental regulator. We work with businesses, government and the community to manage and reduce pollution and waste. EPA staff will conduct their activities in accordance with Government policies and the highest standards of ethical conduct. Our staff are bound by their statutory obligations under the Government Sector Employment Act 2013, which dictates core values for the government sector and the principles that guide their implementation. The Ethical Framework in Part 2 of the Government Sector Employment Act "recognises the role of the government sector in preserving the public interest, defending public value, and adding professional quality and value to the commitments of the Government of the day".

The EPA has adopted The Code of Ethics and Conduct for NSW government sector employees, produced by the NSW Public Service Commission.

The EPA operates under a Service Agreement, whereby it obtains all its corporate and essential services from the Office of Environment and Heritage (OEH). Thus the EPA adopts OEH corporate policies that also guide staff behaviour in the workplace and with stakeholders. A list of these policies appears in Appendix A. The EPA also has specific policies applicable to the EPA that also guide staff conduct. A list of these policies appears in Appendix B.

In addition, the EPA's Statement of Business Ethics provides guidance for the business sector, other government agencies and non-government organisations when doing business or having other dealings with the EPA. It outlines the EPA's ethical values and what we expect of its employees, other organisations and individuals when we interact with them. The EPA's Statement of Business Ethics can be found on the EPA's website.

## 2. The Code of Ethics and Conduct for the NSW government sector employees

Part 2 of the *Government Sector Employment Act 2013* (GSE ACT) establishes the *Ethical Framework for the government sector*.

The objective, core values and principles of the Ethical Framework are to be demonstrated in the conduct of all government sector employees and heads of government sector agencies.

### 2.1 Persons to whom this Code applies

This code is applicable to all EPA staff including ongoing, temporary or casual employees, contractors and volunteers.

## 3. Ethical framework for the government sector

### 3.1 Objective

- Recognise the role of the government sector in preserving the public interest, defending public value and adding professional quality and value to the commitments of the Government of the day
- Establish an ethical framework for a merit-based, apolitical and professional government sector that implements the decisions of the Government of the day.

## 3.2 Core Values

The core values for the government sector and the principles that guide their implementation are:

### 3.2.1 Integrity

- Consider people equally without prejudice or favour
- Act professionally with honesty, consistency and impartiality
- Take responsibility for situations, showing leadership and courage
- Place the public interest over personal interest.

### 3.2.2 Trust

- Appreciate difference and welcome learning from others
- Build relationships based on mutual respect
- Uphold the law, institutions of government and democratic principles
- Communicate intentions clearly and invite teamwork and collaboration
- Provide apolitical and non-partisan advice.

### 3.2.3 Service

- Provide services fairly with a focus on customer needs
- Be flexible, innovative and reliable in service delivery
- Engage with the not-for-profit and business sectors to develop and implement service solutions
- Focus on quality while maximising service delivery.

### 3.2.4 Accountability

- Recruit and promote employees on merit
- Take responsibility for decisions and actions
- Provide transparency to enable public scrutiny
- Observe standards for safety
- Be fiscally responsible and focus on efficient, effective and prudent use of resources.

In addition EPA also values transparency and innovation.

### 3.2.5 Transparency

- Access to information under the Government Information Public Access Act 2009
- Document reasons for decisions and making them available to affected persons
- Afford procedural fairness
- Make all EPA policies and environmental performance requirements available publicly
- Provide opportunities for stakeholders to contribute to the policy process.

### 3.2.6 Innovation

- Encourage innovation from staff and stakeholders
- Strive for continuous improvement

- Embrace success and learn from failure
- Challenge established practices
- Provide creative work environment.

### 3.3 General Provisions

The Public Service Commissioner has the function of promoting and maintaining the government sector core values.

There is no hierarchy among the core values and each is of equal importance.

Nothing in the Ethical Framework gives rise to, or can be taken into account in, any civil cause of action.

### 3.4 Other relevant legislation

A principle of the Ethical Framework for the government sector is to uphold the law. The law includes, but is not limited to:

- *Government Sector Employment Act 2013* sections 25 and 30 (regarding the general conduct and management of organisations in accordance with the core values) and section 63 (regarding workforce diversity and the integration of workforce diversity into agency workforce planning)
- *Public Finance and Audit Act 1983* sections 11 and 45C (regarding the system of internal control over the financial and related operations of agencies)
- *Anti-Discrimination Act 1977* (regarding equal employment opportunity and equal access to services)
- *Government Information (Public Access) Act 2009* (regarding public access arrangements to agency information)
- *Public Interest Disclosures Act 1994* (regarding receiving, assessing and dealing with public interest disclosures)
- *Independent Commission Against Corruption Act 1988* (regarding reporting of any matter suspected on reasonable grounds to involve corrupt conduct and to comply with any requirement or direction of the ICAC in relation to a referral of matters by the ICAC)
- *Privacy and Personal Information Protection Act 1998* (regarding the protection of personal information, and the protection of the privacy of individuals generally)
- *Public Works and Procurement Act 1912* (regarding the procurement of goods and services by government agencies)
- *Health Records and Information Privacy Act 2002* (regarding the fair and responsible handling of health information)
- *Work Health and Safety Act 2011* (regarding the health and safety of employees and the maintenance of healthy and safe workplaces)
- *Government Advertising Act 2011* (regarding requirements to issue advertising compliance certificates)
- *Ombudsman Act 1974* (regarding obligations to cooperate with investigations by the Ombudsman and obligations relating to reportable conduct concerning child protection matters)
- *State Records Act 1998* (regarding the creation, management and protection of agency records and public access to those records)

- *Children and Young Persons (Care and Protection) Act 1998* (regarding obligations relating to the care and protection of, and provision of services to, children and young persons, including obligations relating to exchange of information and co-ordination of services between agencies)
- *Child Protection (Working with Children) Act 2012* (regarding obligations to obtain checks and clearances for employees engaged in child-related work)
- *Crimes Act 1900* (regarding criminal offences).

## 4. Mandatory Conduct

All government sector employees have responsibilities to:

- Demonstrate high levels of personal conduct consistent with the Ethical Framework
- Seek assistance when unsure about how to implement the Ethical Framework
- Promote the implementation of the Ethical Framework to their colleagues
- Report possible breaches of the Ethical Framework to relevant officers.

All Managers and Executives have the responsibilities of government sector employees (above), and in addition have responsibilities to:

- Lead and promote implementation of the Ethical Framework in their workplace
- Ensure their workplace culture, practices and systems (including recruitment and promotion) operate consistently with the Ethical Framework
- Recognise and promote employee and team conduct that exemplifies the Ethical Framework
- Act promptly and with due process to prevent and address any breaches of the Ethical Framework
- In the case of a senior executive (including an acting senior executive), declare in writing private interests that have the potential to influence, or could be perceived to influence, decisions made or advice given by the senior executive.
- Ensure that any real or perceived conflicts of interests are avoided or effectively managed.

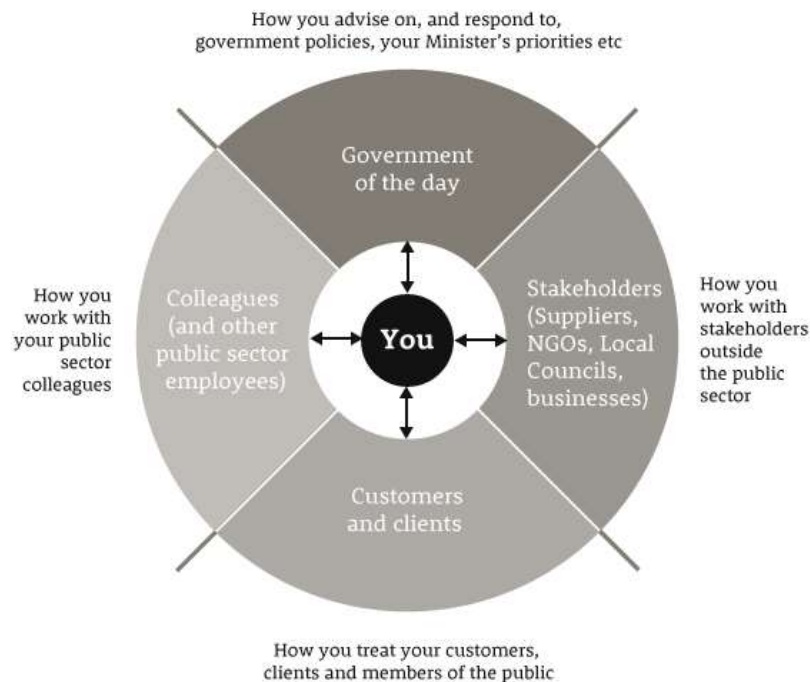
Department Secretaries and heads of agencies have the responsibilities of executives (above), and in addition have responsibilities to:

- Lead and promote implementation of the Ethical Framework in their agency
- Ensure the general conduct and management of the functions and activities of their Department or agency are in accordance with the core values of the Ethical Framework.
- Oversee the implementation of the Ethical Framework and make improvements where necessary.

### 4.1 Applying the Ethical Framework

The Ethical Framework is to be applied at all times in working relations with colleagues, clients and customers, stakeholders and the government of the day.

These working relations are depicted in the diagram below:



**Figure 1: Working relationships with colleagues, clients and customers, stakeholders and the government of the day**

## 4.2 How do I act in the public interest

You should treat all people with whom you have contact in the course of your work:

- Equally without prejudice or favour
- With honesty, consistency and impartiality.

You should also, in the course of your work:

- Place the public interest over your personal interest
- Uphold the law, institutions of government and democratic principles
- Provide apolitical and non-partisan advice
- Provide transparency to enable public scrutiny
- Be fiscally responsible and focus on efficient, effective and prudent use of resources.

Acting in the public interest requires leadership, courage and innovation to develop practical recommendations and actions that are consistent with the core values and will help the Government of the day achieve its objectives. Acting in ways that are expedient or convenient, but which do not promote the integrity, trust, service and accountability of the public sector, are not in the public interest.

## 4.3 How do I manage conflicts of interests

Sometimes you may find that your private interests make it difficult for you to perform your duties impartially in the public interest. This may happen when there is a direct conflict between your current duties and responsibilities and your private interests (an 'actual' conflict of interests); when a person could reasonably perceive that your private interests are likely to improperly influence the performance of your official duties, whether or not this is in fact the case (a 'reasonably perceived' conflict of interests); or when you have a private



interest that could conflict with your official duties in the future (a 'potential' conflict of interests). Actions you should take include:

- Always disclose actual, potential or reasonably perceived conflicts of interests to your manager as soon as you become aware of the conflict
- Where a conflict of interests occurs it should always be resolved in favour of the public interest, rather than your own.

To resolve any conflicts of interests that occur, or could occur, a range of options is available depending on the significance of the conflict. These options include, but are not limited to:

- Informing likely affected persons that a disclosure has been made, giving details and the agency's view that there is no actual conflict or the potential for conflict is minimal
- Appointing further persons to a panel/committee/team to minimise the actual or perceived influence or involvement of the person with the actual or reasonably perceived conflict
- Where the persons likely to be concerned about a potential, actual or reasonably perceived conflict are identifiable, seeking their views as to whether they object to the person having any, or any further, involvement in the matter
- Restricting the access of the person to relevant information that is sensitive, confidential or secret
- Directing the person to cease supporting a third party whose actions may conflict with the agency's interests (e.g. a person or organisation taking legal proceedings against the agency)
- Removing the person from duties or from responsibility to make decisions in relation to which the 'conflict' arises and reallocating those duties to another employee (who is not supervised by the person with the 'conflict')
- Persons with a 'conflict' who are members of boards or committees absencing themselves from or not taking part in any debate or voting on the issue

#### 4.3.1 Specific EPA requirements

The EPA has conflict of interest declaration forms and internal procedures for EPA staff and Senior Executives. Staff are required to follow these procedures when declaring an interest or perceived interest. This appears in Appendix B.

### 4.4 As a senior executive, how do I declare private interests

A senior executive (including an acting senior executive) must make a written declaration of private financial, business, personal or other interests or relationships that have the potential to influence, or could be perceived to influence, decisions made or advice given by the senior executive.

Where a senior executive has no such private interests to declare, s/he must declare a "nil return".

After a senior executive makes an initial declaration, a fresh declaration must be made:

- As soon as practicable, following any relevant change in the senior executive's private interests
- As soon as practicable, following the senior executive's assignment to a new role or responsibility
- At least annually.

Each EPA senior executive must provide their declaration to the EPA Chair and CEO. A head of a separate Public Service agency must provide their declaration to the Secretary of the Department of Premier and Cabinet.

A person to whom a declaration is to be provided is responsible for ensuring:

- Senior executives complete declarations
- Handling and storage of declarations complies with the requirements of the Privacy and Personal Information Protection Act 1998.

The EPA's Senior Executive Declaration of Interests Form must be used for this purpose (see also Appendix B for a list of all EPA procedures).

#### **4.5 How do I treat colleagues, customers, clients and stakeholders**

All government sector employees are to treat their colleagues, customers, clients and stakeholders in their agency and in other agencies, and the government of the day by:

- Considering people equally without prejudice or favour
- Acting professionally with honesty, consistency and impartiality
- Taking responsibility for situations, showing leadership and courage
- Placing the public interest over personal interest
- Appreciating difference and welcoming learning from others
- Building relationships based on mutual respect
- Upholding the law, institutions of government and democratic principles
- Communicating intentions clearly and inviting teamwork and collaboration
- Providing apolitical and non-partisan advice
- Providing services fairly with a focus on customer needs
- Being flexible, innovative and reliable in service delivery
- Engaging with the not-for-profit and business sectors to develop and implement service solutions
- Focusing on quality while maximising service delivery
- Recruiting and promoting employees on merit
- Taking responsibility for decisions and actions
- Providing transparency to enable public scrutiny
- Observing standards for safety
- Being fiscally responsible and focus on efficient, effective and prudent use of resources.

#### **4.6 Specific EPA requirements**

The EPA *Statement of Business Ethics* guides how EPA staff conduct themselves when doing business. In addition the EPA has a *Grants Policy*, *Sponsorship Policy*, and the *Engaging with the EPA*. These guidelines are available on the EPA website.

The EPA does not tolerate bullying by its staff. The EPA's Anti-Bullying Policy can be found on the EPA's internet site. For all relevant policies and procedures see Appendix B.

The EPA has also adopted the OEH's Respectful Workplace Policy. For all relevant OEH policies and procedures see Appendix A.

## 4.7 How do I treat lobbyists

All government sector employees and heads of government sector agencies must comply with Premier's Memorandum M2014-13- NSW Lobbyists Code of Conduct published on the Department of Premier and Cabinet's website, as amended from time to time.

## 4.8 How do I use public resources appropriately

You must use public resources in an efficient, effective and prudent way. Never use public resources – money, property, equipment or consumables – for your personal benefit, or for an unauthorised purpose.

If you are responsible for receiving, spending or accounting for money, ensure you know, understand and comply with the requirements of the Public Finance and Audit Act 1983, the Public Works and Procurement Act 1912 and the Government Advertising Act 2011.

## 4.9 Other relevant policies and procedures for EPA staff

OEH corporate policies, which also guide staff behaviour in the workplace and with stakeholders. A list of these policies appears in Appendix A.

The EPA also has some specific policies applicable to the EPA that also guide staff conduct. A list of these policies appears in Appendix B.

# 5. Behaviour contrary to the Code

## 5.1 The effect of behaviour that is contrary to the Code

Behaviour contrary to this Code, to the Ethical framework for the government sector and any EPA policies and procedures can bring individual employees into disrepute, undermine productive working relationships in the workplace, hinder customer service delivery, and damage public trust in your agency or the broader government sector.

If you are unsure of what is appropriate conduct under any particular circumstances, discuss the matter with your supervisor, manager or the relevant member of your agency's executive. Heads of government sector agencies may also contact the Public Service Commissioner.

## 5.2 If you see behaviour contrary to this Code

If you see someone act in ways that are contrary to this Code, you should in the first instance discuss that person's behaviour with your immediate supervisor or manager, or report your concerns to any member of the agency's executive.

If you believe certain conduct is not just unethical, but may also be corrupt, a serious and substantial waste of government resources, maladministration or a breach of government information and privacy rights, then report your concerns to your agency's Public Interest Disclosures Coordinator or Disclosures Officer, the head of your agency or the relevant investigating authority (such as the Ombudsman, Independent Commission Against Corruption or the Auditor-General). Under the Public Interest Disclosures Act 1994, it is both a criminal offence and misconduct to take reprisals against an employee who makes a public interest disclosure.

### 5.2.1 EPA specific requirements

The EPA has adopted the OEH's Public Interest Disclosure Policy. An appendix to that policy outlines who the EPA's Public Disclosures Officers are for the purposes of reporting

corrupt conduct or maladministration as described above. See Appendix A for the reference to this guide.

### **When allegations are made**

If it is alleged that you have acted in a way that is contrary to this Code, you will have an opportunity to provide your version of events. How this will happen will be proportionate to the seriousness of the matter. In those cases where the allegation is minor or of a low level, your manager will usually discuss this matter directly with you. If the allegations are more serious, a formal process may be required.

If you are investigating an allegation of a behaviour that is contrary to this Code, you must ensure your decision-making is fair and reasonable by acting consistently with four principles:

- Procedural fairness for both the complainant and staff member
- Investigations should be handled expeditiously. This will minimise the potential for breaches of confidentiality and lack of procedural fairness
- Confidentiality for all parties, where practicable and appropriate, until such time as the investigation process is completed
- Meticulous recordkeeping, including recording of reasons for all significant decisions.

For employees of Public Service agencies, the GSE Act and GSE Rules set out how allegations of misconduct are to be dealt with.

Government sector agencies that are not part of the Public Service (the Teaching Service, Police Force, Health Service, Transport Service and other services of the Crown) are not bound by the misconduct provisions in the GSE Act and GSE Rules unless so prescribed. Non-Public Service agencies have their own legislative and/or policy requirements for dealing with allegations of misconduct.

For employees in the Public Service, Part 8 of the GSE Rules sets out the procedural requirements for dealing with allegations of misconduct, which include requirements that you be advised of the detail of the allegation; the process to be undertaken to investigate and resolve the matter; and that you be provided an opportunity to respond to the allegations.

For employees in the Public Service, the GSE Act sets out the actions that a Public Service agency head may take where there is a finding of misconduct against an employee. These actions are as follows:

- Terminate the employment of the employee (without giving the employee an opportunity to resign)
- Terminate the employment of the employee (after giving the employee an opportunity to resign)
- Impose a fine on the employee (which may be deducted from the remuneration payable to the employee)
- Reduce the remuneration payable to the employee
- Reduce the classification or grade of the employee
- Assign the employee to a different role
- Caution or reprimand the employee.

## 6. Good Practice Guides

### 6.1 To make the best-available decision

#### 6.1.1 Scope the problem

Clarify the scope of the problem, and consider carefully how the problem affects (or may affect in the future) work colleagues; clients and customers; stakeholders; and the government of the day. Wherever possible, consult affected people and communities.

#### Develop options

Develop a mix of options that address these questions:

- **Duties:** What are your responsibilities as defined by the law, Government policies, agency procedures, and your role description? Is it legal? Is it consistent with the principles and policies of the agency and the NSW government sector?
- **Results:** Which options will yield the greatest benefit (or least harm) to the most people, and minimise the number of people who might be disadvantaged – in the short and longer term? What will the consequences be for my colleagues, the agency and yourself? What will the consequences be for other parties?
- **Justice:** Which options support due process, transparency, fair compensation for any loss, and fair treatment of those affected by any decision?
- **Rights:** Which options support the legal rights of citizens?
- **Public interest:** Which options best advance the public interest, without regard to your own reputation, career, personal views or potential for personal gain or loss?
- **Resources:** What is the likely impact on government finances, workforce, infrastructure and other assets?
- **Innovation:** Can the issue be addressed in new ways (such as the redesign of services, reengineering of work practices, or a new model of service delivery)?

#### Evaluate and decide

Choose the option that best addresses the above issues and is in the public interest, supports integrity, builds trust, delivers better services and ensures accountability. To establish if your actions are consistent with the Ethical Framework consider your answers to the following questions:

- **Integrity:** Would your colleagues say you had considered the views of all interested parties and acted in the right way, even if it was at your personal cost?
- **Trust:** Would your action, if it became public, build confidence in the public sector?
- **Service:** Would your clients and customers say your actions improved the quality of the services they receive?
- **Accountability:** Would the head of your agency say your actions are consistent with the Ethical Framework and the law?

#### Implement

Implement the decision in ways that are consistent with the objectives, values and principles of the Ethical Framework.

#### Review and identify opportunities for continuous improvement

### 6.1.2 Ways to support the ethical behaviour of other employees

#### **Personal**

Encourage your colleagues to act ethically by making ethical decisions and acting ethically yourself.

#### **Interpersonal**

Encourage all employees to openly discuss ways to better implement the Ethical Framework in their individual actions, your team's practices and in your services to clients and customers.

#### **Organisational**

Ensure the leadership, culture, governance, management and work practices, individual employee behaviour and customer services of your workplace are consistent with the Ethical Framework.

## Appendix A: EPA and or OEH policies and procedures

Note this list may be subject to change.

Computers and Phones
Generic Accounts Policy – <a href="http://ehub/computers/GenericAccounts.htm">http://ehub/computers/GenericAccounts.htm</a>
Mobile Communication Device Use Policy – <a href="http://ehub/computers/MobileTelephoneandSMS.htm">http://ehub/computers/MobileTelephoneandSMS.htm</a>
Network Acceptable Use Policy (including email and internet usage) – <a href="http://deccnet/computers/NetworkAcceptableUse.htm">http://deccnet/computers/NetworkAcceptableUse.htm</a>
Password Policy – <a href="http://ehub/computers/PasswordPolicy.htm">http://ehub/computers/PasswordPolicy.htm</a>
Using Social Media – Guidelines and Principles for Staff – <a href="http://ehub/publishing/UsingSocialMedia.htm">http://ehub/publishing/UsingSocialMedia.htm</a>
Information Security Management System (ISMS) – <a href="http://ehub/computers/resources/ISMS.pdf">http://ehub/computers/resources/ISMS.pdf</a>
Standard IT Software and Hardware – <a href="http://ehub/computers/ITHardwareandSoftwareRequestForm.htm">http://ehub/computers/ITHardwareandSoftwareRequestForm.htm</a>
Smartphone/Tablet Conditions of Use Agreement – <a href="http://ehub/computers/SmartphoneTablet.htm">http://ehub/computers/SmartphoneTablet.htm</a>
Additional Rights for a PC Policy – <a href="http://ehub/computers/formspolicies.htm">http://ehub/computers/formspolicies.htm</a>
Corporate Governance
Child Safe and Friendly Environment Policy – <a href="http://www.environment.nsw.gov.au/whoweare/ethics1.htm">http://www.environment.nsw.gov.au/whoweare/ethics1.htm</a> and also <a href="http://www.environment.nsw.gov.au/resources/whoweare/110308childsafepolicy.pdf">http://www.environment.nsw.gov.au/resources/whoweare/110308childsafepolicy.pdf</a>
Disability action plan – <a href="http://ehub/circulars/1722009.htm">http://ehub/circulars/1722009.htm</a>
Guarantee of Service – <a href="http://www.environment.nsw.gov.au/whoweare/gos.htm">http://www.environment.nsw.gov.au/whoweare/gos.htm</a>
Guideline for commenting on publicly exhibited documents – <a href="http://deccnet/governance/resources/GuideCommentPubExhbDocs.pdf">http://deccnet/governance/resources/GuideCommentPubExhbDocs.pdf</a>
External Complaints & Allegations Policy, Internal Guidelines and Register – <a href="http://ehub/governance/externalcomplaintsandallegations.htm">http://ehub/governance/externalcomplaintsandallegations.htm</a>
Fraud & Corruption Prevention Strategy – <a href="http://www.environment.nsw.gov.au/whoweare/fraud.htm">http://www.environment.nsw.gov.au/whoweare/fraud.htm</a>
Intellectual Property Policy and Framework – <a href="http://ehub/governance/ipmanagement.htm">http://ehub/governance/ipmanagement.htm</a>
Internal Audit Manual – <a href="http://ehub/governance/resources/InternalAuditManual.pdf">http://ehub/governance/resources/InternalAuditManual.pdf</a> , and information also at <a href="http://ehub/governance/internalaudit.htm">http://ehub/governance/internalaudit.htm</a>
Legislative Compliance Policy and Procedures – <a href="http://ehub/governance/riskmgt.htm">http://ehub/governance/riskmgt.htm</a>
Privacy Management Plan and Guidelines – <a href="http://www.environment.nsw.gov.au/resources/whoweare/privacy07292.pdf">http://www.environment.nsw.gov.au/resources/whoweare/privacy07292.pdf</a>
<b>Policy and guidelines for the release of information under the Government Information (Public Access) Act 2009</b> – <a href="http://deccnet/governance/resources/PolicyGuidelinesGIPA.pdf">http://deccnet/governance/resources/PolicyGuidelinesGIPA.pdf</a>

Public Interest Disclosures Policy – <a href="http://ehub/governance/PublicInterest.htm">http://ehub/governance/PublicInterest.htm</a>
Risk Management Policy and Procedures – <a href="http://ehub/governance/riskMgtpolicy.htm">http://ehub/governance/riskMgtpolicy.htm</a>
Standing Order 52 Standard Operating Procedure – <a href="http://deccnet/governance/StandingOrder52.htm">http://deccnet/governance/StandingOrder52.htm</a>
<b>External Funding</b>
External Funding Policy – <a href="http://deccnet/funding/index.htm">http://deccnet/funding/index.htm</a> , <a href="http://deccnet/funding/guidelines.htm">http://deccnet/funding/guidelines.htm</a> , and also <a href="http://deccnet/funding/procedures.htm">http://deccnet/funding/procedures.htm</a>
<b>Finance and Procurement</b>
<b>Finance Manual</b> – <a href="http://deccnet/finance/FinanceManual.htm">http://deccnet/finance/FinanceManual.htm</a>
<b>FBT Pool Car Policy</b> - <a href="http://ehub/finance/FBTpoolCar.htm">http://ehub/finance/FBTpoolCar.htm</a>
<b>Online purchasing policy and procedures</b> – <a href="http://ehub/finance/Onlinepurchasing.htm">http://ehub/finance/Onlinepurchasing.htm</a>
<b>Procurement Manual</b> - <a href="http://ehub/procurement/procurementplanmanualforms.htm">http://ehub/procurement/procurementplanmanualforms.htm</a>
<b>Purchasing Card Policy and Procedures</b> – <a href="http://ehub/finance/PurchasingCard.htm">http://ehub/finance/PurchasingCard.htm</a>
<b>Human Resources</b>
<b>Compassionate Transfer Policy</b> – <a href="http://ehub/humanresources/CompassionateTransferPolicy.htm">http://ehub/humanresources/CompassionateTransferPolicy.htm</a>
<b>Filling of Temporary Vacancies Policy and Procedures</b> – <a href="http://ehub/humanresources/fillingtemporaryvacancies.htm">http://ehub/humanresources/fillingtemporaryvacancies.htm</a>
<b>Financial Assistance for Part-time and Full-time Study Policy and study leave</b> – <a href="http://ehub/humanresources/FinancialAssistanceforparttimestudy.htm">http://ehub/humanresources/FinancialAssistanceforparttimestudy.htm</a>
<b>Identified and targeted positions policy</b> – <a href="http://ehub/humanresources/IdentifiedandTargetedPositions.htm">http://ehub/humanresources/IdentifiedandTargetedPositions.htm</a>
<b>Injury management and workers compensation policy and procedures</b> – <a href="http://ehub/safetyemergency/InjuryMgtPolicy.htm">http://ehub/safetyemergency/InjuryMgtPolicy.htm</a>
<b>Hazard management policy and guidelines</b> (as detailed at the end of this list) – <a href="http://ehub/safetyemergency/HazardManagement.htm">http://ehub/safetyemergency/HazardManagement.htm</a>
<b>Occupational Health &amp; Safety Policy and the OH&amp;S training policy</b> – <a href="http://ehub/safetyemergency/ManagementSystem.htm">http://ehub/safetyemergency/ManagementSystem.htm</a>
<b>Personal Protective Equipment Policy</b> – <a href="http://ehub/safetyemergency/PersonalProtectEquip.htm">http://ehub/safetyemergency/PersonalProtectEquip.htm</a>
<b>Policy on Alcohol &amp; Other Drugs in the Workplace</b> – <a href="http://ehub/safetyemergency/AlcoholDrugs.htm">http://ehub/safetyemergency/AlcoholDrugs.htm</a>
<b>Private and Secondary Employment Policy</b> in draft
<b>Respectful Workplace Policy and Procedures</b> – <a href="http://ehub/circulars/1172010.htm">http://ehub/circulars/1172010.htm</a> , and also <a href="http://deccnet/humanresources/RespectfulWorkplacePolicy.htm">http://deccnet/humanresources/RespectfulWorkplacePolicy.htm</a>
<b>Reward and Recognition Guidelines</b> – <a href="http://ehub/humanresources/RR/index.htm">http://ehub/humanresources/RR/index.htm</a>



## EPA Code of Ethics and Conduct

**Travel Policy and Procedures** – <http://deccnet/humanresources/TravelPolicyandProcedures.htm>

### Records Management

**Records Access Policy** – <http://ehub/records/RecordsAccessPolicy.htm>

**Records Management Policy** – <http://ehub/records/RecordsManagementPolicy.htm>

### Sustainability

**Sustainability Action Plan** – <http://ehub/circulars/1362009.htm>

## Appendix B: EPA policies and procedures

Note this could be subject to change.

<b>EPA Statement of Business Ethics</b> – <a href="http://www.epa.nsw.gov.au/commercial/index.htm">http://www.epa.nsw.gov.au/commercial/index.htm</a>
<b>Government Information (Public Access) Act 2009 Environment Protection Authority Information Guide</b> – <a href="http://www.epa.nsw.gov.au/whoware/information.htm">http://www.epa.nsw.gov.au/whoware/information.htm</a>
<b>EPA Sponsorship Policy</b> – <a href="http://www.epa.nsw.gov.au/legislation/prosguid.htm">http://www.epa.nsw.gov.au/legislation/prosguid.htm</a>
<b>EPA Sponsorship Procedures and templates</b> <a href="http://ehub/governance/Sponsorship.htm">http://ehub/governance/Sponsorship.htm</a>
<b>EPA Grants Policy</b> – <a href="http://www.epa.nsw.gov.au/legislation/prosguid.htm">http://www.epa.nsw.gov.au/legislation/prosguid.htm</a>
<b>Privacy Management Plan</b> – <a href="http://www.epa.nsw.gov.au/legislation/prosguid.htm">http://www.epa.nsw.gov.au/legislation/prosguid.htm</a>
<b>EPA Anti-Bullying Policy</b> – <a href="http://www.epa.nsw.gov.au/legislation/prosguid.htm">http://www.epa.nsw.gov.au/legislation/prosguid.htm</a>
<b>EPA Anti-Bullying Procedures Managing a Workplace Bullying Complaint and Case Management Form</b> – <a href="http://ehub/humanresources/policies.htm#1">http://ehub/humanresources/policies.htm#1</a>
<b>EPA Compliance Policy</b> – <a href="http://www.epa.nsw.gov.au/legislation/prosguid.htm">http://www.epa.nsw.gov.au/legislation/prosguid.htm</a>
<b>EPA Working from Home Policy and forms/checklists</b> – <a href="http://ehub/humanresources/policies.htm#1">http://ehub/humanresources/policies.htm#1</a>
<b>EPA Gifts and Benefits Policy</b>
<b>EPA Gifts and Benefits Procedures (internal documentation)</b>
<b>EPA addendum to the OEH Public Interest Disclosures Policy and Procedures</b> – <a href="http://ehub/governance/PublicInterest.htm">http://ehub/governance/PublicInterest.htm</a>
<b>Conflicts of Interest: Declaration of Interests for EPA staff</b> – <a href="http://ehub/governance/ethics.htm">http://ehub/governance/ethics.htm</a> <b>Declaration of Interest form for Senior EPA Executive</b>